

# PRIORITY COORDINATION ISSUES NOT ADDRESSED BY A SMMART ACTION TEAM

The following issues are additional coordination areas identified early on in the SMMART process as priorities for improving trail users experiences. They were not, however, addressed by a SMMART Action Team and remain to be completed. They are included here as a reminder to agencies to eventually consider these issues in future regional planning efforts.

This list includes the issue identified as needing coordination, an outcome that would represent a victory for successful coordination of this issue, and some recommended steps to achieve that outcome. This list was generated by SMMART participants during the spring of 1995.

## **ISSUE: Encouraging Agencies to Commit to Cooperate**

### **Victory Identified:**

Santa Monica Mountains perceived as one park with unified rules and regulations.

### **Actions Identified:**

- Review agency policies to identify common rules and regulations
- Review agency policies to identify differences where there is a potential to compromise/adjust in order to create consistency
- Identify specific problems and interface areas needing attention
- Adopt new rules/regulations for consistency
- Identify steps needed to implement new rules and regulations
- Sign formal agreement on identified issues
- Move forward with recommendations

## **ISSUE: Renewing a commitment to volunteers**

### **Victory Identified:**

Effective volunteer programs in place throughout the mountains.

### **Actions Identified:**

- Identify internal volunteer resources
- Identify volunteer liaison within agencies
- Establish standards and service agreements for volunteers
- Develop partnerships for trail operation.
- Train work crew leaders to supervise volunteers
- Determine services and programs needed to increase volunteer involvement (i.e., insurance, recognition, training, funding)
- Develop plan/agreements to provide these services
- Increase publicity of volunteer opportunities
- Hold invitational events to encourage new volunteers
- Outreach to community groups and school about volunteer opportunities
- Agencies identify needs volunteers can fill
- Utilize volunteers for patrols to educate users
- Expand/copy the Mountain Bike Unit program
- Central radio check-out locations for volunteers

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**ISSUE: Establish a Multi-agency Trail Crew and Share Equipment,****Victory Identified:**

Well maintained, safe, usable trails.

**Actions Identified:**

- Hold a meeting to establish interagency/volunteer group cooperation
- Identify resources available at each organization
- Identify funding/personnel available for trail crew
- Create a volunteer component to trail crew
- Have a central location for reporting trail maintenance needs
- Develop annual work plans for trail crew
- Identify equipment desired to be shared
- Inventory equipment desired to be shared
- Establish agreements and procedures for sharing equipment
- Establish centralized location for certain shared tools and equipment
- Jointly agree on and prioritize purchasing of new tools and equipment
- Develop a funding plan
- Sign agreements to implement these recommendations

## **ISSUE: Compiling Information on Historic Trail Use**

### **Victory Identified:**

Historic trails are ultimately dedicated for public use.

### **Actions Identified:**

- Review criteria for historic trails
- Develop information for the public about historic trails
- Document historic trail use
- Prepare an inventory of documented historic trails
- Compare historic trails to existing trail system and desired linkages
- Dedicate historic trails for public use

# POTENTIAL FUNDING SOURCES

This appendix provides information on sources of funding available to support efforts to acquire, develop, or maintain projects identified in this report. It was excerpted from the *Los Angeles River Master Plan*, a document developed by Los Angeles County in partnership with other agencies in 1996<sup>32</sup>. This appendix includes a general discussion on how and where to apply to grants and a detailed matrix which matches appropriate funding sources with specific types of projects. A list of funding resources at the end of the appendix provides addresses where one can send for more information and conduct further research on the availability of grant resources.

## The Basics of Finding Funding

During the course of implementing recommendations contained in this report, many different groups will be planning and developing a variety of projects. Likewise, funding for these projects will come from a variety of sources.

Before seeking funds, the project concept should be developed to a point where it's possible to identify one or two specific qualifying categories from the funding matrix. A lead agency or participant should be selected and information on a particular site gathered.

Grants are given because the outcomes and objectives of a program match those of the funder. Private foundations generally make contributions to certain geographic locations, to address issues, initiatives and legislation and are specific in regard to the kinds of projects and organization that are funded. In Southern California, the initial single source of information is:

California Community Foundation (CCF)  
606 South Olive Street  
Los Angeles, CA 90014

The Foundation houses a library of funding information and holds a free class once a week that explains the basics of grant writing and how to use their library.

## Funding Categories

**Private Sector Funding** offers a diverse and wide ranging resource base from which to choose. The range of funding includes private foundations, local retail or commercial enterprises, and citizen volunteer groups.

*Private foundations* distribute funds according to their mission statement. Amounts, funding cycles, and criteria for awarding grants vary greatly. By law, these foundations must contribute 5% of their assets annually. Grant guides that categorize foundations by size, location and type can be found at the CCF library mentioned earlier. These foundations often fund grants:

- The California Community Foundations
- The Conservation Fund

- EcoNet Grantmakers List
- The Foundation Center
- Mountains Conservancy Foundation
- The Nature Conservancy
- The Trust for Public Land
- The Urban League
- Urban Resource Partnership

*Large corporations* donate cash in several ways. The public or community relations department may have a program for giving to charities or local projects. An employees' charitable organization may exist that allows employees through payroll deductions to give to a designated charity that may be matched with funds from the employer. Finally, corporations may set up a private non-profit foundation that is funded from the sponsor corporation but administered separately.

*Individual contributions* account for about 80% of all private charitable giving in the United States. Local, grassroots volunteer organizations can accomplish a great deal with help and donations from the people in their communities. The first and most important step is often simply to ask.

*Service clubs* such as Lions, Rotary, or Kiwanis often take on projects and can offer cash donations as well as expertise that resides with the individual members. Cleanup days, planting, and other civic beautification projects can be sponsored by these organizations. These community service organizations often fund grants:

- Rotary
- Kiwanis
- Lions
- Optimists/Soroptimists

**Public Sector Funding** is also available from the public sector. City and local agency resources vary by jurisdiction and can include:

- Assessment districts

- Board of Public Works - Special Projects (Los Angeles)
- Bond issues and initiatives
- Capital Improvement Programs
- General Fund
- Heritage Tree Protection/Relocation Program
- Joint Powers Authorities
- Landscaping and Lighting Act of 1972
- Lease of facilities
- One percent for art programs
- Quimby Act/local park obligations
- Recreation Enterprise fund
- Redevelopment areas
- Subdivision process
- Tax increment
- Zone Change

Applying for and obtaining public sector grants can be a complex process. Generally, many requirements must be met before funds are granted. The resource list below identifies several types of county, state and federal grants, but those seeking funds would be wise to do additional research to determine which grant source best fits their specific project. The matrix provides information on project types, grants and grant sources. The California Community Foundation listed above can provide specific information about funding resources available in your area.

## POTENTIAL FUNDING SOURCES

### CITY/COUNTY SOURCES

#### **Proposition A: Specific project allocations, Los Angeles County**

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Los Angeles County Regional Park and Open Space  
District  
433 South Vermont Avenue  
Los Angeles, CA 90020  
(213) 738-2961

#### **Proposition A: Competitive grants, Los Angeles County**

*Range of Grant:* \$500,000 maximum

*Matching Requirement:* Varies

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Los Angeles County Regional Park and Open Space  
District  
433 South Vermont Avenue  
Los Angeles, CA 90020  
(213) 738-2961

### STATE SOURCES

#### **California Bikeways Act, Bike Lane Account**

*Range of Grant:* \$90,000 maximum

*Matching Requirement:* 10%

*Project Type:*

*Contact:*

State of California  
Department of Transportation  
1120 N Street  
Sacramento, CA 95814-5690  
(916) 445-6314

#### **California Wildlife, Coastal & Parkland Conservation Bond Act**

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

California Department of Parks & Recreation  
Habitat Conservation fund  
P.O. Box 942896  
Sacramento, CA 94296-0007  
(916) 653-8776

#### **Cigarette & Tobacco Tax Initiative, Environmental License Plates**

*Range of Grant:*

*Matching Requirement:* 50%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

State of California Resources Agency  
1416 Ninth Street, Suite 1311  
Sacramento, CA 95814  
(916) 653-5674

### **Congestion Relief (FCR) Funds**

*Range of Grant:*

*Matching Requirement:* 50%

*Project Type:* Trails and Greenways Development

*Contact:*

State of California  
Department of Transportation  
1120 N Street  
Sacramento, CA 95814-5690  
(916) 445-6314

### **Environmental Enhancement and Mitigation**

#### **Program**

*Range of Grant:* \$500,000 maximum

*Matching Requirement:* Advisable

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

State of California  
Department of Transportation  
1120 N Street  
Sacramento, CA 95814-5690  
(916) 445-6314

### **Habitat Conservation Fund**

*Range of Grant:*

*Matching Requirement:* 50%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

California Department of Parks & Recreation  
Local Assistance Section  
1416 Ninth Street, Room 1449-1  
Sacramento, CA 94296-0001

### **Shoreline Access Grants**

*Range of Grant:* \$50,000

*Matching Requirement:* Advisable

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

State Coastal Conservancy  
1330 Broadway, 11th Floor  
Oakland, CA 94612

### **Transportation Department Act**

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Division of Mass Transportation Assistance  
California Transportation Commission  
Sacramento, CA 95814

### **Vehicle Registration Surcharge**

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Trails and Greenways Development

*Contact:*

State of California Resources Agency  
1416 Ninth Street, Suite 1311  
Sacramento, CA 95814  
(916) 653-5674



## FEDERAL SOURCES

### Community Development Block Grant Entitlement Program

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space

*Contact:*

Entitlement Community Division  
Office of Block Grant Assistance  
Community Planning & Development  
U.S. Department of Housing & Urban Development  
4517th Street  
Washington, DC 20410  
(202) 708- 1577

*Local Contact:*

Office of Block Grant Assistance  
U.S. Department of Housing & Urban Development  
450 Golden Gate Avenue, Box 36003-9ADE  
San Francisco, CA 94102

### Disposal of Federal Surplus Property

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

National Park Service  
Recreation Resource Assistance Division  
U.S. Department of the Interior  
P.O. Box 37127  
Washington, DC 20013-7127  
(202) 343-3759

*Local Contact:*

National Park Service  
Planning & Partnership Team  
600 Harrison Street, Suite 600  
San Francisco, CA 94107  
(4 15) 744-3966

### Cooperative Forestry Assistance

*Range of Grant:* \$25,000 to \$6,000,000; average \$1,000,000

*Matching Requirement:* 20%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

State and Private Forestry  
U.S. Forest Service  
U.S. Department of Agriculture  
P.O. Box 96090  
Washington, DC 20090  
(202) 205-6090

*Local Contact:*

State & Private Forestry  
U.S. Forest Service  
Pacific Southwest Region  
630 Sansome Street  
San Francisco, CA 94111-2214  
(415) 705-1274

### Environmental Education Grants

*Range of Grant:*

*Matching Requirement:*

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Environmental Education Specialist  
Office of Environmental Education (A107)  
U.S. Environmental Protection Agency  
401 M Street, SW  
Washington, DC 20460  
(202) 260-3335

*Local Contact:*

Office of Environmental Education  
U.S. Environmental Protection Agency  
75 Hawthorne Street  
San Francisco, CA 94105

## Intermodal Surface Transportation Efficiency Act

*Range of Grant:* \$1,000,000 maximum

*Matching Requirement:* 20%

*Project Type:* Trails and Greenway Development

*Contact:*

State of California  
Department of Transportation  
1120 N Street  
Sacramento, CA 95814-5690  
(916) 445-6314

## Land and Water Conservation Fund

*Range of Grant:*

*Matching Requirement:* 50%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

National Park Service  
Planning & Partnership Team  
Grants Program  
600 Harrison Street, Suite 600  
San Francisco, CA 94107  
(415) 744-3966

*Administered locally by:*

California Department of Parks & Recreation  
Local Assistance Section  
1416 Ninth Street, Room 1449-1  
Sacramento, CA 94296-0001

## National Estuary Program

*Range of Grant:* \$10,000-\$795,000; average \$70,000

*Matching Requirement:* 25%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Oceans & Coastal Protection Division  
Office of Wetlands, Oceans & Watershed Protection  
(WH-556F)  
U.S. Environmental Protection Agency  
Washington, DC 20460  
(202) 260-6502

*Local Contact:*

Water Division  
U.S. Environmental Protection Agency  
75 Hawthorne Street  
San Francisco, CA 94105

## National Park Service Challenge Cost-Share Program

*Range of Grant:* Varies

*Matching Requirement:* 50%

*Project Type:* Trails and Greenway Development

*Contact:*

National Park Service  
Challenge Cost-Share Program  
P.O. Box 37127  
Washington, DC 20013-7127  
(202) 208-4581

*Local contact:*

Challenge Cost-Share Program Coordinator  
Santa Monica Mountains National Recreation Area  
30401 Agoura Road, Suite 100  
Agoura Hills, CA 91301  
(818) 597-1036

## National Recreational Trails Trust Fund Act

*Range of Grant:* \$70,000-400,000; average \$140,000

*Matching Requirement:*

*Project Type:* Trails and Greenways Development

*Contact:*

Office of Environmental & Planning  
Federal Highway Administration  
4007th Street, SW  
Washington, DC 20590  
(202) 366-2951

*Administered locally by:*

California Department of Parks & Recreation  
Local Assistance Section  
Sacramento, CA 94296-0001

## Resource Conservation and Development

*Range of Grant:* Varies, also advisory service

*Matching Requirement:* Yes

*Project Type:* Parks, Recreation and Open Space

*Contact:*

Natural Resources Conservation Service  
U.S. Department of Agriculture  
P.O. Box 2890  
Washington, DC 20013  
(202) 720-4527

## USDA Forest Service Challenge Cost Share Program

*Range of Grant:* Varies

*Matching Requirement:* 50%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

U.S. Forest Service - Recreation  
U.S. Department of Agriculture  
P.O. Box 96090  
Washington, DC 20013-6090  
(202) 205-1035

*Local contact:*

Recreation Division  
U.S. Forest Service  
Pacific Southwest Region  
630 Sansome Street  
San Francisco, CA 94111-2214

## **Los Angeles Urban Resources Partnership**

*Range of Grant:* \$500 minimum to \$50,000 maximum

*Matching Requirement:* 50%

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

Los Angeles Urban Resources Partnership  
201 North Figueroa Street, Suite 200  
Mail Stop 177  
Los Angeles, CA 90012  
(213) 580-1055

## **Rivers, Trails and Conservation Assistance Program**

*Range of Grant:* Advisory service

*Matching Requirement:* Yes

*Project Type:* Parks, Recreation and Open Space; Trails and Greenways Development

*Contact:*

National Park Service  
600 Harrison Street, Suite 600  
San Francisco, CA 94107  
(415) 427-1446



# ENDNOTES

<sup>1</sup> Mid-Peninsula Regional Open Space District, *Trail Use Policies*, adopted by the Board of Directors, November, 1990.

<sup>2</sup> Victory statement and acronyms were developed in early stages of the SMART process and are not included here.

<sup>3</sup> Boston: Houghton Mifflin, 1981.

<sup>4</sup> For more information about the views of the users, please see the user representative statements in the next section. The accessibility representative declined to comment explicitly on any of these options.

<sup>5</sup> Note: these describe suggested criteria for use by agencies in selecting options.

<sup>6</sup> Note: these are suggested criteria for use by agencies in selecting options.

<sup>7</sup> Note: comments on the entire list of criteria generated by the Trail System Team and whether the preferred solution meets the suggested criteria.

<sup>8</sup> See for example California State Park document “Mountain Bike Accidents in the Angeles District, 1995- 1996”. Of 46 reported accidents, 40 were single rider accidents with mostly minor injuries; the 5 bike-pedestrian accidents were on fire roads or paved roads; the most serious accident was bike-bike on a paved access road.

<sup>9</sup> Concerned Off-Road Bicyclist Association’s Mountain Bike Unit reports indicate that depending on the park, cyclists are 40-60% of the trail users. A survey in the 1996 NPS Simi Hills Comprehensive Design Plan indicated 58% of the users were mountain bikers, 32% were pedestrians and 5% were equestrian.

<sup>10</sup> See footnote above.

<sup>11</sup> See for example Joe Seney’s “Erosional Impacts of Hikers, Horses, Off-Road Bicycles and Motorcycles on Mountain Trails” MA thesis, Department of Earth Science, Montana State University, 1990.

<sup>12</sup> Bicycle Federation.

<sup>13</sup> Certain trails under 8 feet in width with certain other restrictions.

<sup>14</sup> Management Policies, U.S. Department of the Interior, NPS, 1988.

<sup>15</sup> Ibid.

<sup>16</sup> 82 Fed. ed., 1446 (9th Cir. 1966).

<sup>17</sup> Ibid., pp. 1461.

<sup>18</sup> 82F.3d 1445 (9th Cir. 1996)

<sup>19</sup> 82F.3d 1445 (9th Cir. 1996). Also, “Plaintiffs raise numerous arguments (or hints at arguments) throughout their papers that are not explicitly addressed by this Order. Any arguments raised by plaintiffs but not explicitly addressed herein have been considered and analyzed and determined to be without merit.”

<sup>20</sup> NPS Organic Act, 16 USC 1.

<sup>21</sup> 82 F.3d. 1450(9th Cir. 1996)

<sup>22</sup> 36 C.F.R. section 4.30(a).

<sup>23</sup> 52 Fed. Reg. at 10681.

<sup>24</sup> 82I: 3d. 1462 (9th Cir. 1996).

<sup>25</sup> Letter, State of CA Dept. of Parks & Recreation to Brigitte (sic) Walsh June 27, 1996.

<sup>26</sup> Ibid.

<sup>27</sup> Ibid 1464.

<sup>28</sup> 82 F3d. 1446 (9th Cir. 1996).

<sup>29</sup> Ibid. pp. 1465.

<sup>30</sup> Ibid.

<sup>31</sup> We covered many options in body of report. Standards for criteria are covered in Preferred Solutions.

<sup>32</sup> Los Angeles County, *Los Angeles River Master Plan, 1996*.

<sup>33</sup> This list comes from the *Los Angeles River Master Plan. (1995)* produced by Los Angeles County and the *Green Access Guide (1997)* produced by the National Park Service and Greenbelt Alliance. Call contacts for updates on grant programs.

